## Concordat to support the career development of researchers: Best Practice Examples (updated January 2018)

<b>Concordat Principle</b>	Event/Initiative	Impact on researchers	Date conducted
2 Recognition and	Faculty of Medicine, Health and Life Sciences	The societies/forums allow	Beginning with the School of
value	Postdoc Society (launched 2017) to enable	researchers to represent their	Medicine, Dentistry and Biomedical
4 Support and Career Development	collaboration by researchers across Faculty.	interests. This can be through	Sciences Post-Doc Society (February 2009) through to the School of
5 Researcher'	,		Chemistry and Chemical
responsibilities	School based societies combined into above	interactions with school	Engineering Postdoctoral Forum
·	Society, i.e. Medicine, Dentistry and Biomedical	management and administration,	(June 2014).
	Sciences (MDBS), Biological Sciences, Institute of	informing institutional policy,	Faculty of Medicine, Health and Life
		, , ,	Sciences Postdoc Society (launched 2017)
	Global Food Security, Pharmacy.	facilitating the organisation of	2017)
		training activities or career	
	Other Post-doc/Research Society groups in Schools	development sessions for other	
	of:	researchers, and providing support	
	Electronics, Electrical Engineering and	for researchers as necessary. This	
	Computer Science	includes activities such as:	
	Sociology, Social Policy and Social Work	organising events for their peers;	
	(Social Sciences Research Society)	representation of research staff on	
	Maths & Physics	university committees;	
	Chemistry and Chemical engineering	dissemination of news and policies	
		that affect researchers.	

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School of Pharmacy (Dr I	School of Pharmacy (Dr Marie Migaud & Diane Masson, Careers Service)					
1. Recruitment and	PDRAs destination survey	Increased awareness by the				
Selection		supervisor of the career trajectory				
3. Support and Career		of their research staff.				
Development		Examples of career trajectories for				
6. Diversity and		future career events and contact				
equality		details for the Post-doc society.				
1. Recruitment and	Welcome pack	Formalisation of information				
Selection		deemed important by the end-users				
3. Support and Career		themselves. Re-iterative process				
Development		and regular review, hence regular				
		updates. Web version.				
Support and Career	Health Services Research and Pharmacy Practice	Academic career development for	16 <sup>th</sup> & 17 <sup>th</sup> April 201 5			
Development	Conference	early career researchers.				

Concordat Principle	Initiative	Impact on Researchers	Date conducted			
School of EEECS (Lesley	School of EEECS (Lesley Moreland) <b>Update December 2017</b>					
Support and Career	EEECS/ECIT Research Society	Networking opportunities,	Throughout the year			
Development		organisation of events and industrial				
		visits determined by the society.				
Support and Career	All Research Assistants are offered to undertake a	To enable the researcher to progress	On recruitment			
Development	PT PhD funded by the School or University	to be a Research Fellow and help				
		with employability prospects.				
Support and Career	Career plans for every research member of staff	To enable us to plan career	Appraisal - July/August annually			
Development	as an output from Appraisal	events/mentoring schemes tailored				
	(remains a work in progress as we would like to	to the researchers' needs.				
	redesign the appraisal form to make it more					
	developmental)					
Recruitment and	1.5 days mandatory induction for all research	To help the researcher settle in	4 times per year			
Selection	staff	quickly to the role and provide an				
		opportunity to meet other new staff.				
Support and Career		Specific school initiatives are				
Development		explained as well as University				
		processes.				
Diversity and Equality						
		Half day workshop on inclusion				
		(unconscious bias focus).				
Support and Career	EEECS Teaching Fellowship Scheme	The purpose of the Fellowships is to	Application call is made annually in			
Development		allow researchers who plan to	June			
		pursue an academic career to				
		acquire valuable teaching experience				
		without this having a negative				
		impact on their research time. For				
		this, the School will provide funding				
		to extend their current research				
		contract by one month (in				

		agreement with the corresponding funding bodies) to carry out teaching duties (up to 50 contact hours) within the School.	
Support and Career Development	EEECS Researcher Mentoring for a future career in Academia  This initiative is a formal 1-1 mentoring scheme and includes a workshop on academic standards, attendance at academic induction and the offer of a CV clinic.	Additional support provided to the researcher via an academic mentor drawn from outside the core research discipline area. The workshop of academic standards provides additional information of the expectations of an academic and the CV clinic provides the researcher with feedback on their CV as if they were applying for their first academic post.	Annual application process
Support and Career Development	Support for PGCHET	Identified as a development need via appraisal and fully funded by EEECS. This provides researchers with a formal teaching qualification.	Appraisal - July/August annually
Support and Career Development	EEECS Confident Communications Course	The course serves to maximise the impact and effectiveness of each participant, offering clear tools that can be instantly applied to any presentation.	Annually
Recognition and Value	EEECS Celebrating Success Events	To highlight any research staff achievements that have received external recognition (best paper awards, professional membership etc.).	Twice annually
Support and Career Development	As an outcome of Appraisal - Personal Development Plans for every researcher with financial assistance provided by the School	To support their personal development and career development and lifelong learning.	Appraisal - July/August annually

Implementation and Review	Staff survey	We undertake this review every 2 years. The results are segmented by category of staff so that we can see what actions we need to take to address any areas for improvement.	Every 2 years
Support and Career Development	PhD Structured Development Plan	To provide research staff with additional technical development. All research staff are invited to attend any courses offered as part of our 3 year PhD Structured Development Plan.	Annually
Recognition and value	EEECS Meet our Researchers Event (Social event for PhDs/Research and Academic Staff)	Increased sense of belonging and provide networking opportunities	Annually

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School of EEECS (Phil Ho	School of EEECS (Phil Hodgers, Lesley Moreland & Alexey Shitvov)				
Recruitment and	EEECS RS Event – Industry Meets Academia	Seminar for PhD's and Contract	25 <sup>th</sup> June 2015		
Selection		Researchers to learn about			
		employment opportunities within			
Support and Career		local Industry. Developing			
Development		networking and communication skills			
		outside of academia.			

Recognition and value	EEECS RS Event – Welcome Social, Bowling at	Social event to welcome new PhD's	28th October 2015
	Odyssey	and assist with the embedding within	
		their new working group in a more	
		relaxed/informal social context.	
3. Support and Career	EEECS Staff Charter	EEECS STAFF CHARTER	EEECS Staff Charter covered during
Development	This Charter clearly outlines what staff can	PRINCIPLE 6 LEARNING AND	1 day induction held 3 times a year.
	expect from their line manager as regards	DEVELOPMENT	
	learning and development and what is expected	Colleagues will be encouraged to	Learning and Development process
	of staff.	realise their full potential in their	has been in place since 2008.
		role and to continue their personal	
		and professional development. The	Appraisals carried out July/August
		School has a formal learning and	with a mid-year review carried out
		development process that offers all	during February.
		staff the opportunity to participate	
		in development relevant to School	
		and individual needs.	
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Institute for Global Food Security, School of Biological Sciences (Dr Kevin Cooper)					
	Accessing funding for training in new instrumental techniques  IGFS have recently invested heavily in new state-of-the-art high sensitivity mass spectrometry instrumentation to facilitate metabolomic studies and quantitative detection of residues of drugs, biotoxins and contaminants in foods, animal feeds and human tissues. To ensure equipment is fully utilised and to benefit the career development of IGFS researchers, efforts have been made to access funding for specific training for the end users, irrespective of staff grade – both postdoctoral contract researchers and technicians have benefited from this during 2013.	When tendering for capital equipment, provision for training by the manufacturer was an integral requirement. Six research staff received onsite training by equipment installation engineers, and a further four days of training was provided at the manufacturer's facilities in England to two postdoctoral staff and two technicians.	21 May 2013		
Recognition and value	School of Biological Sciences blog "Qubio" http://blogs.qub.ac.uk/qubio/	Driven by PDRAs with input from PGs and Academics. Opportunities to promote research interests to wider audience. Improved visibility for PDRAs within School. Shortlisted in Best	November 2014 to date		

	Educational & Science Blog Category of	
	the Blog Awards Ireland 2015.	

Concordat Principle	Event/Initiative	Impact on researchers	Date conducted	
School of Modern Languages (Prof Greg Toner)				
	Induction Activities	PDRAs and fixed-term staff go	Ongoing	
	As the numbers of PDRAs in the	through the same probationary		
	School of Modern Languages are	process as permanent staff in terms		
	small, we integrate them into the	of mentoring, monitoring, training		
	established mentoring and appraisal	and integration into the broader		
	processes	research culture. In addition to these		
		established systems, the School		
		operates an informal system of		
		mentoring to support research		
		development. Under this scheme,		
		which is completely independent of		
		the appraisal process, all members of		
		staff may obtain confidential		
		guidance and advice on career		
		development and enhancement		
		from a more senior researcher.		
		Fixed-term staff can also apply for		
		funding for research and		
		conferences on the same basis as		
		permanent staff.		

Concordat Principle	Event/Initiative	Impact on researchers	Date conducted
AHSS - School of Law (Prof McAlinde	۱)		
Cuppert 9 Career Development	Various academic & research staff	Increased conso of balancing 0	Ongoing annual or hi annual basis
Support & Career Development	various academic & research stair	Increased sense of belonging &	Ongoing – annual or bi-annual basis
	training events (e.g. grant capture;	visibility within the School; acquisition	
	securing a book contract)	of practical skills for planning a	
		research career.	

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Geography, Archaeology and Paleoecology					
	Held a research conference and	Increased knowledge and understanding of	21 January 2012		
	workshop 'Increasing the impact of	research strategy.			
	research'				
Chemistry and Chemical Enginee	ring				
CCE	PDRAs are offered teaching experience	To increase the employability as academics.	Ongoing		
Queens Gender Initiative					
QGI	Athena Forum Guide: Signposting		Ongoing		
	Career Paths for Postdoctoral				
	Researchers.				

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Mechanical and Aerospace Engineering					
	Publicise and strengthen existing	New programmes will be introduced as part	14/1/14		
	staff/PGRA mentoring program within	of the PGR revamp within the school and			
tl	the School to support career decisions	the introduction of a DTC (Doctoral Training			
	and progression.	Centre) Structure for PGR degrees.			
	Co-mentoring scheme in Mechanical & Aerospace Engineering.	This initiative forms part of the School Action Plan for SWAN. It is an informal group created to provide opportunities to share experiences and explore strategies for career advancement with particular emphasis on work/life balance.	Ongoing		

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Medicine, Dentistry and Biomedical Sciences					
SMDBS	Postdoc representatives sit on Centre Operations Committees, Postgraduate Committees and other groups within the Centres/Schools	Engagement in decision-making processes	2013-14		
	Postdocs are encouraged to develop international research networks and to spend time in a collaborators lab outside of QUB to access new technologies/knowledge transfer	Career development.	Ongoing		
CCRCB	Induction packs for new research staff  Faculty of Medicine, Health and Life Sciences Postdoctoral Society Symposium	A total of 125 researchers attended. The event focused on careers in science. A range of speakers talked about their experience of a research career in academia and beyond.	11 <sup>th</sup> March 2016		
Maths & Physics	PhD and Post-doc Careers Day	At this event a number of speakers will discuss their experience of developing a research career in academia and beyond. It enhances researchers' knowledge of the different careers that are available to Maths & Physics researchers.	12 <sup>th</sup> April 2016		

support and career development;	The post-doc forum	As part of the commitment made to post-	Est. 2015- ongoing
recognition and value; researchers'		doctoral researchers in the research strategy	
responsibilities		a post-doc forum has been created. This	
		forum is chaired by the PVC who leads on	
		research. This is an active forum that meet	
		regularly and looks to shape best practice in	
		the university.	